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ABSTRACT

Using a sample of all graduates and a randomly chosen group of leavers (those who had completed three terms over a four-year period), a study was conducted at Chemeketa Community College to develop a model survey instrument for employers to evaluate the automotive technology program. Several steps were followed in the development process, including the creation of a flow chart of the study activities, a literature review, and the identification and location of previous students and their employers. (Since tracking former students and employers is the most time consuming and expensive of these steps, a college wishing to conduct such a survey needs to have an easy-to-use and accurate data system.) A two-page survey form was produced, of which the Lirst rage covers general topics and is applicable to any college program while the second page focuses on specific curriculum questions. 'Because of its design, it can be used by any community college occupational program (1) to acquire meaningful information from employers which can be applied to program review and planning, (2) to involve a technology advisory committee in the follow-up process, and (3) to satisfy both the instructional needs of the college program and the quidelines of the state and federal governments. (Copies of the flow chart and the questionnaire are included.) (ELG)

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"MODEL PROGRAM FOR SURVEYING EMPLOYERS OF AUTOMOTIVE TECHNOLOGY GRADUATES"

Prepared by:

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~Project Number: 24650-113, IR

For: Oregon State Department of Education

US DEPARTMENT OF HEALTH, EDUCATION & WELFARE . NATIONAL INSTITUTE OF EDUCATION

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JUNE 1978

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TO BE-COMPLETED, BY PROJECT DIRECTOR/PRINCIPAL INVESTIGATOR
Project Title: Model Program for Surveying Employers of Automotive Technology Graduates
Project Director/Principal Investigator and Organization: Thomas L. Woodnutt, Assistant for Placement Chemeketa Community Gollege
Funding Period: March 14, 1977 March 1, 1978
(From) (To)
NUMBER OF STUDENTS AFFECTED: 62 NUMBER OF STAFF AFFECTED: 4 OBJECTIVES: 4
 lo acquire meaningful information from employers on former students so sound decisions can be made regarding the educational process. To involve the technology advisory committee in the follow-up process. To develop a model survey instrument for possible adoption in community college occupational programs. PROCEDURES:
 A flow chart of activities was developed from the original grant request. The literature available and federal guidelines on employee follow-ups were
reviewed. 3. Students were identified, located and their employers identified. 4. The survey instrument was then developed, reviewed, sent to employers and tabulat
EXPECTED CONTRIBUTION OR POTENTIAL IMPACT ON VOCATIONAL EDUCATION: When the employers of leavers and graduates are given the opportunity to provide faculty and advisory committees feedback on student on-the-job performance, and portant part of the evaluation process of faculty, courses and curriculums will be available. If the results of employer surveys are built into program and course evaluation, both students and their future employers should benefit.
PRODUCT(S) TO BE DELIVERED: The final report which includes a model survey instrument will be provided to the Oregon State Department of Education, Oregon Community College Automotive programs and a presentation will be made to Oregon Community College staff doing follow-up studies.
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FOR OREGON DEPARTMENT OF EDUCATION USE ONLY
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INTRODUCTION

In March of 1977, the Oregon State Department of Education awarded a grant to Chemeketa Community College to develop a "Model Program for Surveying Employers of Automotive Technology Graduates." Follow-up surveys are generally accepted as a means of evaluating the relevance of programs in planning curricular changes. However, the content of follow-up survey is too general to provide accurate information for targeting programs. Surveys seem to fall into one of two categories: (1) ambitious attempts to reach all employers of vocational graduates and (2) information which only deals with narrow segments of curricular programs, making it difficult to generalize about the process of curricular change and improvement.

The concept behind this particular model is an instrument with one section devoted to general curricular information to meet the needs of the college, the state and projected federal guidelines. The second section in the survey can be developed by individual curricular areas with the assistance of employers, advisory committees, etc.

PROJECT GOALS

The original goals were:

- To acquire meaningful data from which logical, sound decisions could be made regarding the educational process.
- 2. To increase the relevance and applicability of occupational curricular information in community colleges.
- 3. To induce the involvement of the automotive technology advisory committee.
- 4. To develop a model survey instrument for adoption in community college occupational programs.

BACKGROUND ON CHEMEKETA COMMUNITY COLLEGE FOLLOW-UP

Chemeketa Community College has cooperated with the Oregon State Department of Education in a graduate follow-up of students for the last A years. (See Addendum 1). This has provided the college with some overall information on student services and some general curricular information. The response rate has ranged from 17% to 40%. All graduates and a sample of leavers have been surveyed with graduates providing the bulk of the responders. Leavers have been selected on a random basis using those students who did not return to school between Winter and Spring Terms.

Information on the follow-up study of students has been given to the instructional areas and the college administration. The biggest use of the data has been providing the college with employment data for brochures, speeches, etc. Employee feedback on graduates has been provided on a hit and miss basis by advisory members faculty and informal staff surveys mostly concerning how many students are employed in jobs related to their curriculums.

CHEMEKETA AUTOMOTIVE PROGRAM

The Automotive Technology program started in the Fall of 1975 and has graduated two classes. The program is two years in length and requires 93 credits to graduate (see addendum 2 for curriculum). Classes numbering 65 are admitted each Fall term and 20-30 additional students in the Winter quarter. An advisory committee made up of 12 local representatives of the automotive field provide program guidance to a faculty of 6.5 FTE.

FLOW CHART

IMPLEMENTATION

The first step in developing the survey was to develop a flow chart.of, ...



activities necessary to meet the guidelines of the proposals (see addendum 3). This process was critical to insure the coordination of activities and documentation.

REVIEW OF LITERATURE

Step one included a survey of literature on employer follow-up, defining terms, development of a cost system and development of a document flow.

The State Department of Education was asked for information on employer follow-up and a search was done through ERIC (addendum 4 for Bibliography).

DEFINITION OF TERMS

One critical term in the study which needed to be defined was "leaver".

At the time, federal guidelines were not available, The automotive staff was questioned to find at what point they considered their students employable. They considered attending three terms of school as the fifteen competencies to be included in the questionnaires. These were to include the main competencies they felt a student who finished the first year should have mastered: The Associate Director for the automotive program secured the cooperation of the Advisory Committee to review the competencies and questionnaires.

MEETING FEDERAL GUIDELINES

In the development of the instrument, consideration was given to meeting the legislative foundations for the development and operation of the National Vocational Education Data reporting and counting system in Title I, Section 161 (a) and Section 108 of Public Law 94-482 (Education Amendments of 1976): as well as; Section 437 of GEPA in P.L. 93-380 and as outlined in NCES's data collection package of August 18, 1977.

IDENTIFICATION OF STUDENTS

With the definition of leavers established by the automotive staff being students who completed three terms of shcool, 62 students who met these quidelines were identified. The steps followed in finding the students and their employers were:

- 1. Call student at last phone number the college had on record.
- 2. Those not reached by phone were then sent letters to the last address the college had on record.
- 3. The list of those letters was given to the automotive staff upon their return in the Fall to see if any of the remaining students could be found.

Only fourteen students were not found. Of the remaining 48 students, 18 were employed directly in the automotive field.

THE SURVEY INSTRUMENT

As stated earlier, the survey instrument was to be developed to meet both the college's instructional needs and the needs of the state, and federal data gathering process. To do this, a format was used which had one page for information usable on any college program and which met federal and state needs. The second page was for specific curriculum questions. (See addendum 5 for sample of final instrument).

The first draft was then presented to the automotive Advisory Committee, and their recommended changes on competencies and comments on the general questions were included in the final draft.

DISTRIBUTION OF INSTRUMENT.

When the original collection of information from former students was done, permission to send the survey instrument to their employers was



not requested because of the recommendations in other follow-up studies. In the federal guidelines, the permission of the students to survey their employers was required. Before distributing the instrument, students were confacted for permission.

The survey was sent yia first class mail with a cover letter (addendum 6) to the students' employers.

Initially, those employers who did not respond were to be interviewed, but recommendations based on other studies indicated this process was not worth the cost.

Eleven surveys were returned and two additional were received after follow-up phone calls. One of the main problems encountered in the distribution and follow-up phone calls was the lack of a supervisor's name to which the survey could be directed.

The results of the surveys (addendum 7) will be provided to the Advisory

Committee and faculty in the automotive program.

ACCOMPLISHMENTS AND OUTCOME

Chemeketa will be entering into a curriculum review and cost-benefit study of nine curriculums in the year 1978-79 academic year. A major component of the study will be a total follow-up program including an employer section. The purpose of the curriculum review and cost-benefit study will be to improve teaching techniques to improve faculty and facility.

During the identification of student process, the importance of a good internal tracking method of students was identified as critical in an effective follow-up program. As a result, revisions to Chemeketa's internal recordkeeping process is being considered, so students can be effectively tracked.

In developing the survey instrument, the multi-use format was followed.

The front side can be used for all programs and can be sent without any additions.



It includes general categories meeting the project needs of Public Law 94-482. If the college or curriculum chooses, the back side can be used to ask specific questions needed by the curriculum or college.

PROBLEMS

Based on the experiences in the TEX-SIX study, the interviewing of employers by staff was eliminated. Their experience showed the cost of interviewing did not justify the increase in returns.

Just prior to the original mailing date of the survey, a representative of the Oregon Department of Education called to say he had heard a speaker discuss the TEX-SIX study and that they were going to revise their survey instrument and model to improve returns. Upon calling, it was found their new instrument would not be ready for another month. The original mailing date was then reset so their instrument could be reviewed. Their changes in format and suggestions on wording simplification were built into the new survey instrument.

Another problem involved was trying to locate graduates and leavers up to two years after they had left Chemeketa. Even though the Salem area seems less mobile than many parts of the country, students still relocate. It seems the quicker you can contact former students after they leave, the better your return rate.

Also, students should be informed while they still are in school about the upcoming follow-up.

EVALUATION

The instrument and design was reviewed by the automotive advisory committee and the outside advisory committee made up of a representative of the Oregon State Department of Education, as assistant dean from Clackamas Community College, Associate Cluster Director Chemeketa Community College, and the Researcher for Chemeketa. Each group made recommendations on wording to simplify terminology on the front page so that employers would feel more comfortable with the survey. The automotive

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advisory committee made two changes on the curriculum related questions. Each change clarified questions which had two parts. In one question, a part was eliminated and in the second, the question was turned into two questions.

The results and final report will be provided to the automotive advisory committee in Fall 1978, when they next meet. At this time, they will be encouraged to review the project and the results of the survey. The faculty of the automotive program will review the project, also, when they return in the fall.

CONCLUSIONS

Chemeketa Community College is now in the process of reviewing its follow-up procedures and has began a cost-benefit study both will be integrated and include an employer follow-up. In surveying the staff and faculty, the question "What do employers think" has arisen at all levels. In the past, we have relied upon the program advisory committees to provide input but the need for more specific information for program review and planning is requiring employer follow-ups.

In this study, we have concentrated on the developing of a model not interpreting the data from the survey. This will be the job of the faculty and advisory committee. There were a number of the former students who indicated they took the program for their own benefit and never planned to work in the field. In looking at the statistics, these students showed as not employed in the field even though they never intended to go to work.

We were pleased with the employer cooperation, and those not responding simply said they did not want to take the time to do this type of paperwork.

RECOMMENDATIONS

The most time consuming and costly portion of the survey was the tracking down of former students. The Chemeketa Community College record keeping system



does not making tracking leavers easy. It is a hand process which is slow and cumbersome. If a college is going to use this type of survey, their data system needs to be adapted to quickly and easily identify students leaving programs and maintain an accurate and current mailing address.

Second, you cannot wait until amost two years after a student leaves to try and find them. We were able to find all but fourteen students, but this took a great deal of time and expense in phone calls.

When students are contacted to indicate who their employers are, the name of their direct supervisor and their permission needs to be obtained. The name of a supervisor would lessen the odds of the survey being "lost" and ease the follow-up of non-returned surveys.

FOLLOW-UP AND COMMITMENT

Copies of this report will be provided to the Oregon State Department of Education and the automotive programs of Oregon community colleges. A presentation on the project will be made to the persons responsible for follow-up in the Oregon community colleges. An abstract is being provided to the Center for Vocational Education.

Copies of the implementation handbook (addendum 8) will be provided upon request to other schools and colleges.

Chemeketa will be using the employer follow-up in its cost-benefit study of nine curriculums and also will be using it in the total follow-up program being developed.

The faculty of the automotive program will be requested to complete a "curricular impact statement" in the fall of 1978 to determine the extent and manner of utilization of the survey data in reviewing their curriculum.

CHEMEKETA COMMUNITY

COLLEGE

4000 LANCASTER DRIVE NE P.O. BOX 14007 SALEM, OREGON 97309 TELEPHONE (503) 399-5000



First Class U.S. Postage Paid Permit No. 174 Salem, Oregon

TO: Former Community College Students

FROM: Follow-Up Survey

As the new president of Chemeketa Community College, I would like your help so we can build better education programs for Chemeketa students. This survey is being sent to former community college students all over Oregon. It is cooperatively sponsored by community colleges and the Oregon Department of Education.

We are trying to find out (1) What kind of work you are doing now. (2) If you are continuing to go to school, and where. (3) What you thought about Chemeketa.

Your answers will be added to those of other students and are held in strict confidence. Please take a few minutes to complete this questionnaire because the information will help-us build a better college. When you have answered this survey, refold it so that the return address is showing and mail. No stamp is needed.

We are most eager to have YOUR input into this project so, please, answer your questionnaire and return it NOW.

Sincerely

Art Binnie

President :

Chemeketa Community College

Each question in the survey has same all answers.

- 1. Pick the best answer.
 2. Place the number of that answer in the blank next to the question. or <a>3. Check the box.

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		or a enacidic	uhila	Omamatan - 4	.:.	, Jol	preparation			<u>L</u>	<u>1</u> .
		or a specific career	While in C	ommunity	20.	12) .			. /		
•	college				20.	He	ow happy are you wit	tn the follow	ving aréas c	ıt Your pre	téur lops
	(7) Took an available jo		ugh school	-					9	1	Less
	(8) Other, please describ	De					<i>*</i>	Very		(• Than
• .	•				5	•		Satisfactory	Sates!	actory	Satisfactory
18;	What is your current mor	nthly income before	taxes? .					-5	1	1	
	Working full time	· Working part to			•		V.	1	1	1	
	.(30 hrs. or more a week)	(less than 30 h				_ Sal	lary				•
•	. "		•		(7	2)	\ \ \ \	1			
	(01) Under \$200	(10) Under \$10				CH	ance for	1	1		
	(02) \$200-299	(11) \$100-199	•			Dr	omotion				
•	(03) \$300-399	(12) \$200-299			(7	3)					
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1 .	(06) \$600–699	(15) \$500-599		t			e actual work	1	1	1	
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	(09) Over \$1,200	(18) \$9001,1	99					I	İ	.	
•	•	, (19) Over \$1,2				Lo	cation+	L			•
	^	10		•	. (7	6) Lo					
	~)	1	•	1 A				•	,		•
0	•	-	•	14			4		•		•

	MPLOYMENT QUESTIONNAIRE
WERE YOU ON ACTIVE DUTY IN THE ARMED FORCES OF THE U.S. WHEN YOU YES (If "YES." no further questions need to be answered)	U COMPLETEO THIS COURSE? NO (If "NO," continue questionneirs)
NAME & ADDRESS OF CURRENT EMPLOYER	si · · · · · · · · · · · · · · · · · · ·
CHECK THE BOX BELOW WHICH BEST EXPLAINS WHY YOU HAVE NOT BEEN. 1 BECAME DISABLED AND CANNOT OD THIS TYPE 1 HAVE CO	AVAILABLE FOR EMPLOYMENT IN THIS TYPE OF WORK
I BECAME PREGNANT, CAUSING ME TO FOREGO A MY MARIT NEW CAREER	AL STATUS CHANGEO, CAUSING ME AL STATUS CHANGEO, CAUSING ME AVOCATIONAL, OR RECREATIONAL, OR RECREATIONAL PURPOSES ONLY (Not under the G.I. Bill)
COMMENTS	

Please use the space below for comments. You might want to list improvements we should make in course content, student services or facilities or to describe your experiences since leaving this college. Thanks for taking time to answer this survey!

Postage Will Be Paid by Addressee

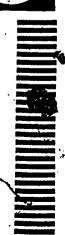


BUSINESS REPLY MAIL

First Class Permit No. 1228, Salem, Oregon

Chemeketa Community College P.O. Box 14007 Sålem, Oregon 97309





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AUTOMOTIVE TECHNOLOGY

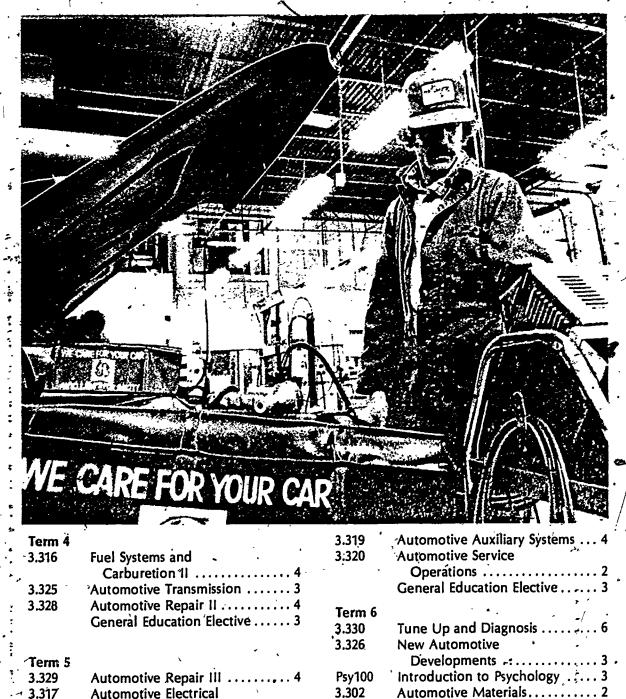
This curriculum provides technical knowledge and skills for automotive maintenance and repair occupations. It includes comprehensive experience based on understanding and skills developed in study of component systems and specialities.

Written and oral communications, along with other general education courses are included to prepare for effective participation in occupational, social and public activities. Related scientific, mathematical and general mechanical principles are stressed throughout the curriculum.

Upon satisfactory completion of the required 93 units, the student is awarded an associate in science degree.

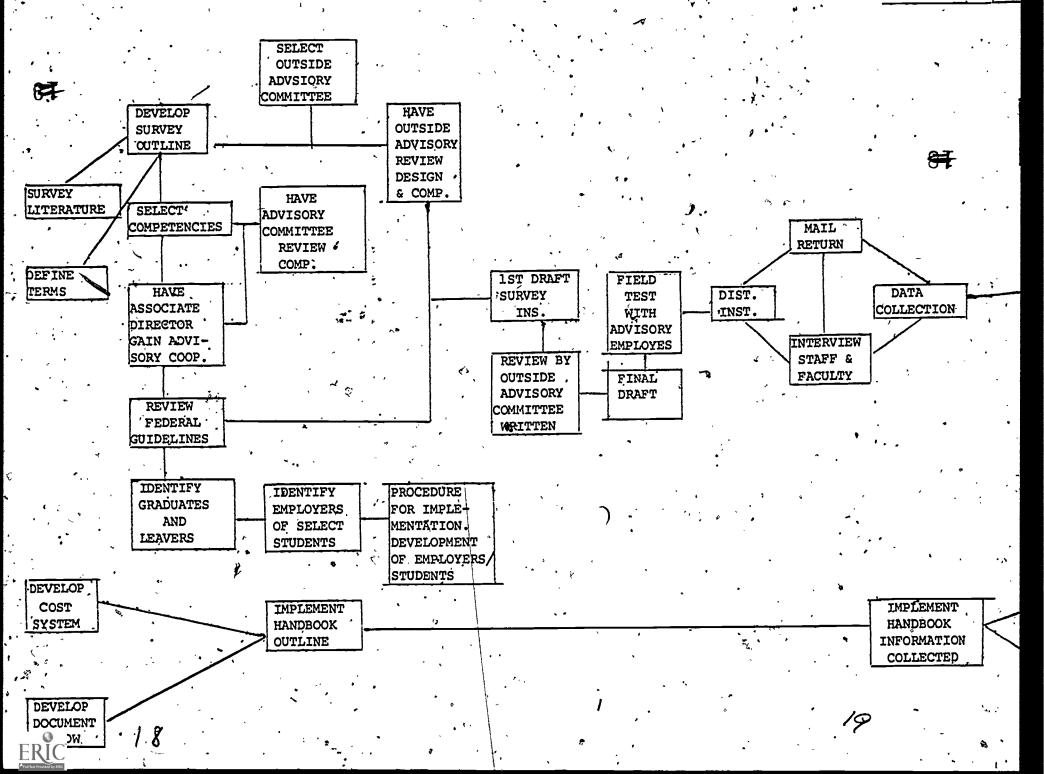
Term 1	
2 Course .	
No.	Course Title Credit Hour
3.330	Internal Combustion Engines 6
3.304	Automotive Electrical Systems 14
3.303	Automotive Shop Safety
4.135	Welding
1.101	Welding
Term 2 '	e de la companya de l
3.306	Applied Fluid Mechánics
3.305	Power Trains
3.309	Technical Diagram
÷	Interpretation 2
1.104	Communication Skills3
- 4.200	Mathematics 3
Term 3	*
3.307	Automotive Chassis3
3.301	Fuel Systems and
•	Carburetion I 3
3.327	Automotive Repair I 4
3 . 308 · .	Automotive Machine Shop 3

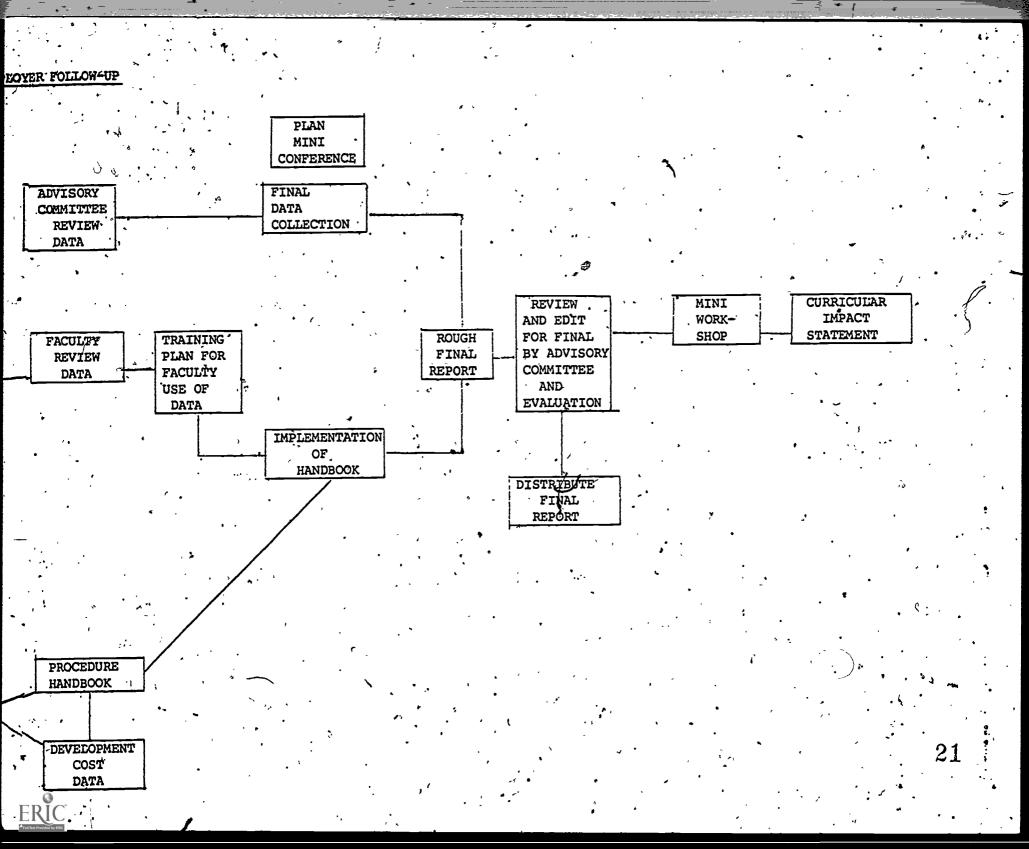
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General Education Elective ..., .. 3

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 Area Community College, Pennsylvania
- Vocational Education Success Measures and Related Concerns, Washington State Advisory Council on Vocational Education, Olympia, 1975

CHEMEKETA COMMUNITY COLLEGE (Employer Questionnaire)

	clib toket, dae	scroima i e j	Date		•
lame of Employee	1-		SS#		
mployer			Phone #*		
mployers Address				•	,,,
ow long has the employee worked with ow many full and part-time jobs are orm even if the employee no longer wour firm, please have a supervisor faire. If there are any questions, p	at your Yoca orks for you amiliar with	r firm. If the work of	the employee the employee	olete all que works, or ha I fill out th	s worked for
•	i die	,om woodnasee			•
lame and Title'of Supervisor					
Brief Description of employee's dutie	Ś				,
Please indicate your rating of the em If the employee is the only one doing with your expected work standards:	ployee as co this work,	ompared with please compa	other worker re the work	s in the same with previous	work group. employees o
	1	1 7		,	ť
Please rate the school training receing the job he/she is performing.	ved by the a	bove named f	ormer vocati	onal student	in relation
***	'Has all of skills needed	Has most of skills needed	Has many of skills needed	Has few of skills needed	Has none of skills needed
computation (Math) skills of the job	5	4	3	2	1 .
echnical skills of the job (why and how to perform the job)		4	. • 3	` 2	1 .
Communication Skills of the job				. `	
	5	4 -	3 .	· 2 ·	(1
Writing	5	Δ .	, 3	2	`ı ·
•	6	A •	3 '	2	7 *
Speaking	, 5			2	ن
Work-Quality	5	<u>,</u> , 4	.3	٠,	· ! .
Operation of the tools and equipment used on the job	. 5 6	4	3	2	1
	Uses all safety procedures	Uses most safety s-procedures	Uses many safety procedures	Uses few safety procedures	Uses no safety procedures
Safety Procedures	5	4 -	3	· · 2	1
	Very High Productivity	High Produc- tivity	Good _ Produc- tivity	Low Produc- tivity	Very Low Produc- tivity
Nork Quantity	. 5 .	4.	3	2	1 .
In comparison with others in the same performance. If in a small work ground in the top 1/2 In	the bottom	ompane to pas <u>In</u> In the	bottom & .	-	
What was the source that assisted you Agency Faculty Member Co	llege Placem	tnis employed ent oti	er Private/S ier	cate employme	:II C
ERIC (J .	23			. ,,

	<u> </u>		•		· .	· - ·	•	•
Is the in your	employee a	able to s esNo	elect and pr Comment	ope rl y use	the equipm	ent and r	epair publi	catio
	<u>; </u>			<u>. </u>				`
Does th	ne employee sion system	e have th	e skills to inimum sup e r	perform rep vision? Ye	air operat sNo_	ions on b		ing,
		•	<u> </u>	4		<u>-</u>	· · · · · ·	•
Does the	ne employee ctrical acc	e have an cessory c	intermediat omponents wi	e skill lev th minimum	el and the supervisio	ability ability		repai Commen
Does thing, ig	Inition, fí	e have the iel, and omments	e working known	owledge to trol system	perform re s at an in	pairs on t	the chargine skill lev	g,sta /el?
·	:	•	:		/	•		
Is the	employee o	capable o	f diagnosing level? Yes	and perfor	ming repai Comments	rs to the	engine and	coo1
aya cem					-			,
Can the		perform? Yes	intermediate NoCom	,	l repairs	on the dri	ive train o	compon
Can the of an a	e employee automobilei	? Yés perform (intermediate No Com diagnosis us No Comm	skill levenents				
Can the of an a	e employee automobilea e employee ay, etc.)	perform Yes	NoCom diagnosis us	skill levenentsing electroents	nic diagno	stic equip		ppes,
Can the can the infra-r	e employee automobilea e employee ay, etc.)	perform Yes	NoCom	skill levenentsing electroents	nic diagno	stic equip	oment? (sco	ppes,



Dear Employer,

Attached you will find a brief questionnaire on a former student from the Automotive Technician Program at Chemeketa Community College. This survey is being done in cooperation with the faculty and Automotive Advisory Committee, to help evaluate the automotive program.

The information on each individual is strictly confidential. The results of the combined surveys will be presented to the faculty and Advisory Committee. If you would like a copy, please complete the form at the bottom of this letter and return it with the questionnaire.

Please return the questionnaire as soon as possible in the enclosed prepaid envelope. If you have any questions, please call me at 399-5026.

Sincerely,

Tom Woodnutt Placement

TW/ez

Name
Firm
Address

Has all

	4	of skills needed	of skills needed	of skills needed	of skills needed	of skills needed
Computation (Math) skills of	the job	8	2	-1	. 2 .	7
Technical skills of the job (why and how to perform th	e job)	. 4	2	.6	` 1	0
Communication Skills of the	job "		•	•	• .	
Reading		ž .	2	2	2	0
Writing		· 7) . 2	1	2	- 1
Speaking	, `a	, 7 ·	·, j	3	2 .,	. ' 0
Work Quality		5	. 5 ,	3 .	2	· ö
Operation of the tools and equipment used on the job	, <i>,</i>	4.	5	. 3	1.	0 -
,	. '	Uses all , safety proced.	Uses most safety procedures	Uses many safety procedures	Uses few safety procedures	Uses no safety procedures
Safety Procedures	•	· 3 ·	8	1 ,	. 1	1
	*	Very high Produc- tivity	High Produc - tivity	Good Produc- tivity	Low - Produc tivity	Very Low `Produc-
Work Quantity	F .	. 5	4	2	2	1
In comparison with others in	the same	work group,	how would s	you rate the	employee's ov	verall per-

formance. If in a small work group, please compare to past employee's. In the top ½ ____5

In the top ½ ___3 ___ In the bottom ½ __0 ___ In the bottom ½ __2 ___.

Does the employee have a working knowledge of the safety practices which should be followed? <u>13 Yes</u> Is the employee able to select the properly use the equipment and repair publications in your shop? 11 Yes <u>1 No</u>

Does the employee have the skills to perform repair operations on brake, steering, and suspension systems with minimum supervision? 10 Yes. 2 No

Does the employee have an intermediate skill level and the ability to perform repairs on electrical accessory components with minimum supervision 7 Yes 4 No

Does the employee have the working knowledge to perform repairs on the charging, starting, ignition, fuel, and emission control systems at an intermediate skill level? <u>9 Yes</u> <u>2 No</u>

Is the employee capable of diagnosing and performing repairs to the engine and cooling system at an intermediate level? 10 Yes 2 No

Can the employee perform intermediate skill level repairs on the drive train components of an automobile? <u>8 Yes 2 No</u>

Can the employee perform diagnosis using electronic diagnostic equipment? (scopes, infra-ray, etc.)

Is the employee's attitude toward his craft positive? 9 Yes

BUDGET

TITLE OF PROJECT MODEL PROGRAM FOR SURVEYING EMPLOYERS OF AUTOMOTIVE TECHNOLOGY GRADUATES

	TOTAL COSTS	LOCAL COSTS	FEDERAL, COSTS
A. 1000 Instruction 100 Safaries	•		
200 Employee Benefits			2/4
300 Travel			,
400 Supplies		,	
Instruction Subtotal	į.	9	
3. 2210 Improvement of Instructional Services	(.		
- 100 Salaries	\$ 15,650	\$ 9,400.	\$ 6,250.
200 Employee	3,443	2,068	1.375
300 Travel Other Purchased Services		,	1,234
400 Supplies	650	450	400
Improvement of Instruc- otional Services Subtotal			-
2220 Educational Media Services		- 1	
200 Employee Benefits		ý	
300 Purchased Services			
400 Supplies		· / • ·	
Educational Media Services Subtotal		J	
. 2500/2600 Support Services Business Central Indirect Cost @ 8	1,694	0.23	741
Support Service Business and Central Subtotal	1,037	953	741
Other (include explanation)			**>
Other Subtotal			• ′
Column Total	\$ 22.871	\$ 12,871	\$10,000

IMPLEMENTATION HANDBOOK; EMPLOYER FOLLOW-UP SURVEY

Prepared by:

Tom Woodnutt
Assistant for Placement
Chemeketa Community College
P. O. Box 14007
Salem, Oregon 97309

Project Number:

24650-113, IR

For: Oregon State Department of Education

JUNE 1978

The purpose of this handbook is to provide a guideline for preparing an employer based follow-up of community college curriculums.

Prior to starting into an employer follow-up, the institution needs to consider the following:

- 1. Who will be selected? Graduates, leavers, etc.
- 2. Do we have the internal system necessary to identify the students selected?
- 3. Will there be specific curriculum related questions included?
- 4. Will advisory committees be involved in reviewing questions?
- 5. What role will the faculty play?

The student follow-up is the base of the employer survey process. During the surveying of students it is necessary to have students provide the name, address and phone number of their employer. Also, if possible, the former students direct supervisor's name and phone number needs to be requested. Permission to contact the student's employer should also be secured.

DEVELOPING THE SURVEY INSTRUMENT

Attached is a copy of a suggested survey instrument. The instrument was developed for an automotive program but by changing the curriculum related questions on page two it could be used for any program.

If special curriculum questions are to be used, the following procedure can be used.

- Have faculty select those competencies they feel are critical and develop those into questions.
- 2. Have the advisory committee review to get an employers view-point on the questions.

If any automated tabulating system is to be used, consideration needs to be given to developing the questions so they maybe coded. The front half of the instrument can be coded in its present state.

when the survey is sent a cover letter is needed to explain the purpose of the survey to employers. It would be helpful to have the letter signed by a curriculum person and it can be co-signed by an advisory committee member. This might help in improving returns.

DISTRIBUTION OF SURVEY

The survey instrument along with a cover letter and prepaid return envelope should be sent first class mail to the students direct supervisor. If the survey is not sent directly to someone they have a tendency to get misplaced and in following-up later, it is difficult to locate who to ask to complete the survey.

When large number of surveys are being sent you may want to do a second mailing after two weeks to the non-returners as a reminder. With a small number it is easier and quicker to phone the employers as a reminder. Missing surveys can then be mailed upon request.

If a large number of surveys are being sent and a high return rate is required, phoning of non-returners can also be done. This is costly and takes a good deal of time but should greatly improve responses.

SUMMARY

A by-product of this type of survey will be statistics on employment of graduates and leavers. Also, a good record-keeping process to identify leavers will need to be established.

The sooner after a student leaves the college you begin the follow-up process the better chance of locating them you will have. They should be prepared before leaving that a survey will be done within a few months and encouraged to provide new addresses.

How the results of this type of survey are used should be decided in the first phase. The cost of a program like this in time and money requires the data gathered to be put to more use than simply speech subjects.